

### Healthy Participation: Consumer Product Priorities



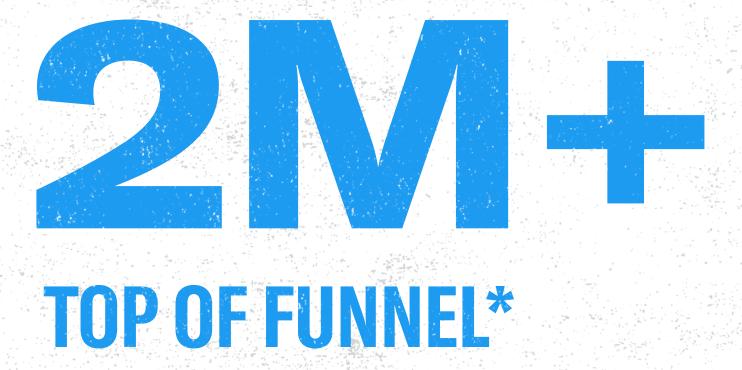
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### STRONG TOP OF FUNNEL

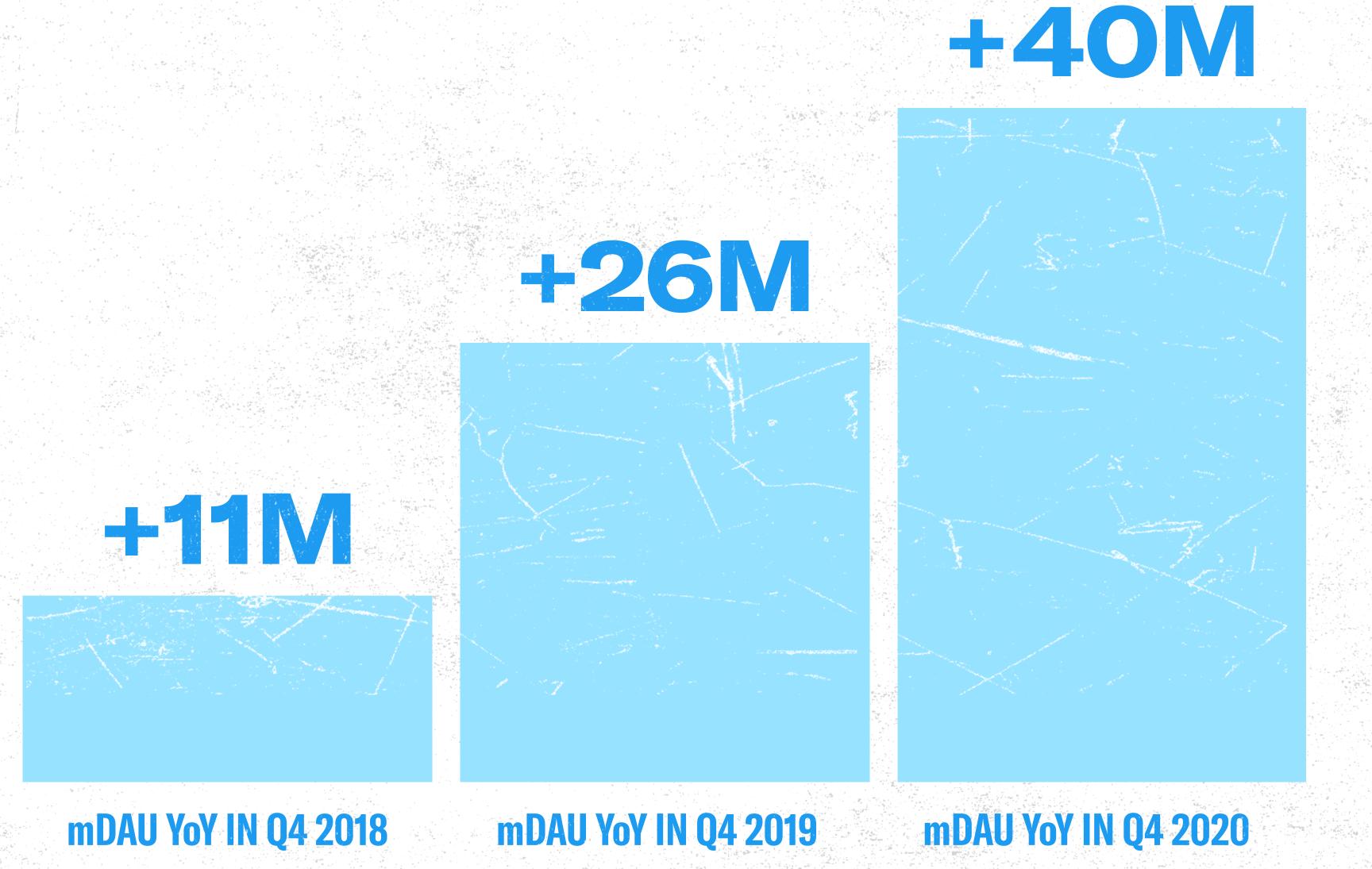
Our top of funnel remains extremely strong, with more than 2M people coming to Twitter every single day who are people who are either new to the service or who have not logged in for 30 days or more.





### DRIVING MORE mDAU GROWTH

Consistent top of funnel, combined with the number of product improvements we're making, has allowed us to add significantly more mDAU in each of the past three years.





### DRIVING MORE mDAU GROWTH

The portion of growth that comes directly from causal changes we are making in the product is increasing substantially, with the number of mDAU added in each period that were directly driven by product improvements growing by almost 3x from 2018-2020.



mDAU GROWTH DRIVEN BY PRODUCT IMPROVEMENTS FROM 2018-2020



### **OVERVIEW**

## HGETTING TO SUCCESS



### **OUR PRODUCT** STRATEGY

INTERESTS CONVERSATIONS

PRODUCT REFINEMENT

HEALTH

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## A healthy Twitter is critical to growth

We believe it's essential for public conversation to be healthy. That means making sure **conversations are safe from abuse and harassment** and that we do everything we can to **reduce spam and misleading information**.

Mitigating these risks is critical for us to create the best experience for our customers—and ultimately critical in supporting our growth.



### A HEALTHY TWITTER IS CRITICAL TO ADVERTISERS

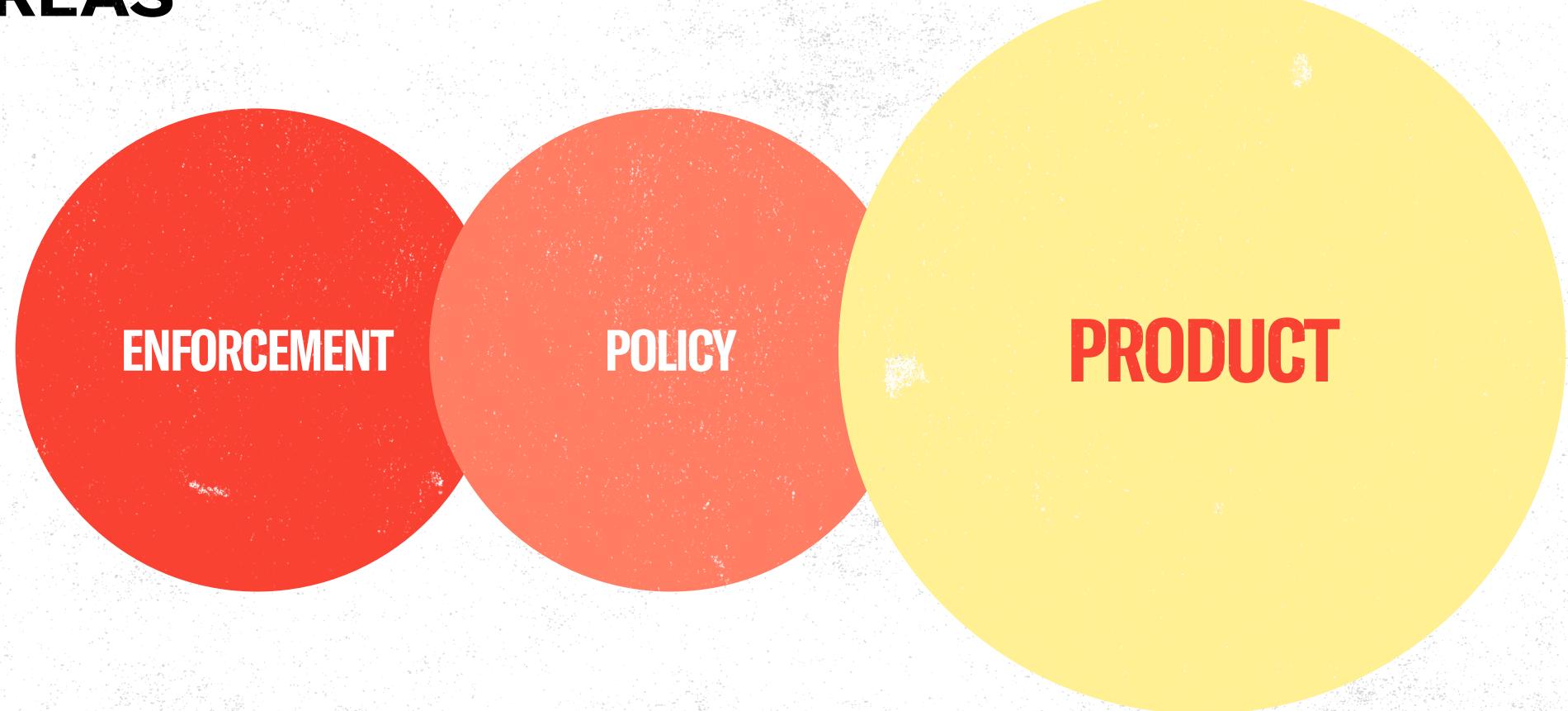
"Twitter has acted quickly and comprehensively to address social harms on their platform. They are a strong and valuable partner to GroupM as we work with the industry to mitigate risk to brands, consumers, and society at large."

- Joe Barone, Managing Partner: Brand Safety Americas, GroupM

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INCREASING HEALTH REQUIRES FOCUS IN 3 KEY AREAS



### SIMPLIFYING OUR RULES

Our rules were long, complex and rarely visible within our product. Today, our rules are crisp enough that they can each fit in a Tweet.

Note: We may need to change these rules from time to time in order to support our goal of promoting a healthy public conversation. The most current version is always available at https://twitter.com/rules.

### 

### The Twitter Rules

Twitter's purpose is to serve the public conversation. Violence, harassment and other similar types of behavior discourage people from expressing themselves, and ultimately diminish the value of global public conversation. Our rules are to ensure all people can participate in the public conversation freely and safely.

### Safety

<u>Violence:</u> You may not threaten violence against an individual or a group of people. We also prohibit the glorification of violence. Learn more about our violent threat and glorification of violence policies.

<u>Terrorism/violent extremism:</u> You may not threaten or promote terrorism or violent extremism. Learn more.

<u>Child sexual exploitation:</u> We have zero tolerance for child sexual exploitation on Twitter. Learn more.

<u>Abuse/harassment:</u> You may not engage in the targeted harassment of someone, or incite other people to do so. This includes wishing or hoping that someone experiences physical harm. <u>Learn more</u>.

<u>Hateful conduct:</u> You may not promote violence against, threaten, or harass other people on the basis of race, ethnicity, national origin, caste, sexual orientation, gender, gender identity, religious affiliation, age, disability, or serious disease. <u>Learn more.</u>

Sensitive media, including graphic violence and adult content: You may not post media that is excessively gory or share violent or adult content within live video or in profile or header images. Media depicting sexual violence and/or assault is also not permitted. Learn more.

Suicide or self-harm: You may not promote or encourage suicide or self-harm. Learn more.

<u>Illegal or certain regulated goods or services:</u> You may not use our service for any unlawful purpose or in furtherance of illegal activities. This includes selling, buying, or facilitating transactions in illegal goods or services, as well as certain types of regulated goods or services. Learn more.

### Privacy

<u>Private information:</u> You may not publish or post other people's private information (such as home phone number and address) without their express authorization and permission. We also prohibit threatening to expose private information or incentivizing others to do so. <u>Learn more.</u>

Non-consensual nudity: You may not post or share intimate photos or videos of someone that were produced or distributed without their consent. Learn more.

### Authenticity

<u>Platform manipulation and spam:</u> You may not use Twitter's services in a manner intended to artificially amplify or suppress information or engage in behavior that manipulates or disrupts people's experience on Twitter. <u>Learn more.</u>

<u>Civic Integrity:</u> You may not use Twitter's services for the purpose of manipulating or interfering in elections or other civic processes. This includes posting or sharing content that may suppress participation or mislead people about when, where, or how to participate in a civic process. <u>Learn more</u>.

<u>Impersonation:</u> You may not impersonate individuals, groups, or organizations in a manner that is intended to or does mislead, confuse, or deceive others. <u>Learn more.</u>

Synthetic and manipulated media: You may not deceptively share synthetic or manipulated media that are likely to cause harm. In addition, we may label Tweets containing synthetic and manipulated media to help people understand their authenticity and to provide additional context. Learn more.

<u>Copyright and trademark:</u> You may not violate others' intellectual property rights, including copyright and trademark. Learn more about our trademark policy and copyright policy.

### **Enforcement and Appeals**

Learn more about our approach to enforcement, including potential consequences for violating these rules or attempting to circumvent enforcement, as well as how to appeal.

### Third-party advertising in video content

You may not submit, post, or display any video content on or through our services that includes third-party advertising, such as pre-roll video ads or sponsorship graphics, without our prior consent.



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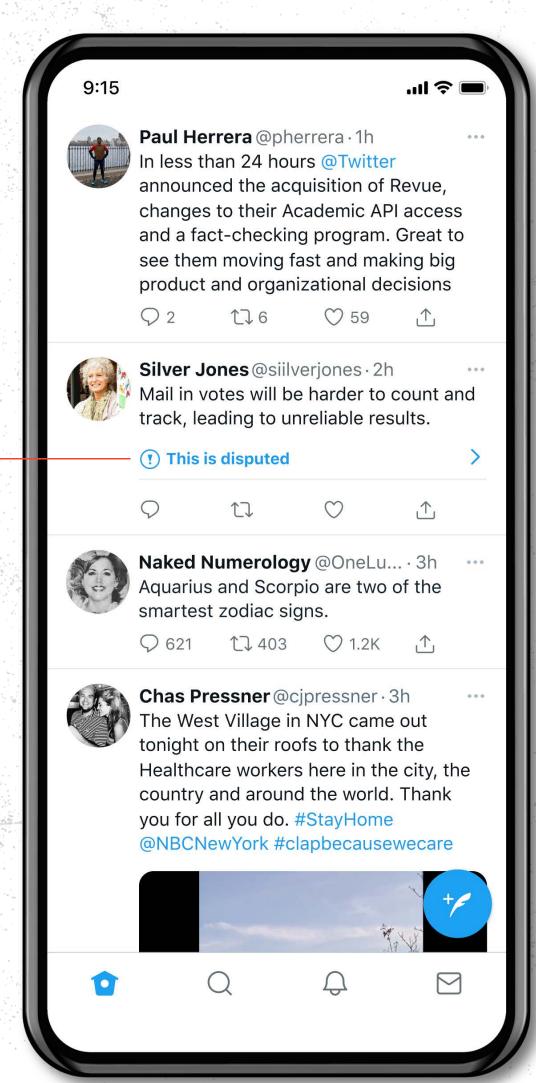
### RULE **ENFORCEMENT**

We're using machine learning-based automation to proactively enforce our rules—particularly in areas where we believe there is potential for physical harm to our customers.



### BROADENED ENFORCEMENT **DECISIONS**

We've broadened the spectrum of enforcement decisions that we're able to make, such as the ability to label Tweets with Misleading Information, Account Labels, De-Amplification and Limiting Engagements (Likes, Retweets, Replies) on certain Tweets.

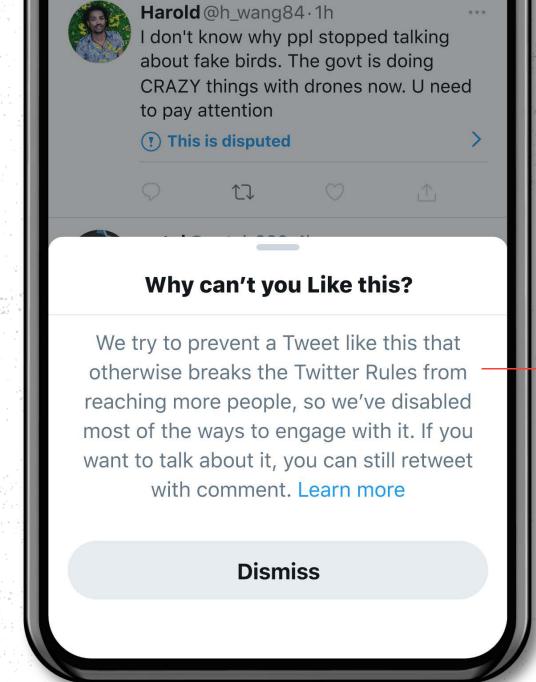


Label

tweets with

information

misleading



**De-amplify** and limit engagements on certain tweets







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### BROADENED **ENFORCEMENT DECISIONS**



FEWER QUOTE TWEETS OF MISLEADING INFO AFTER LABELING

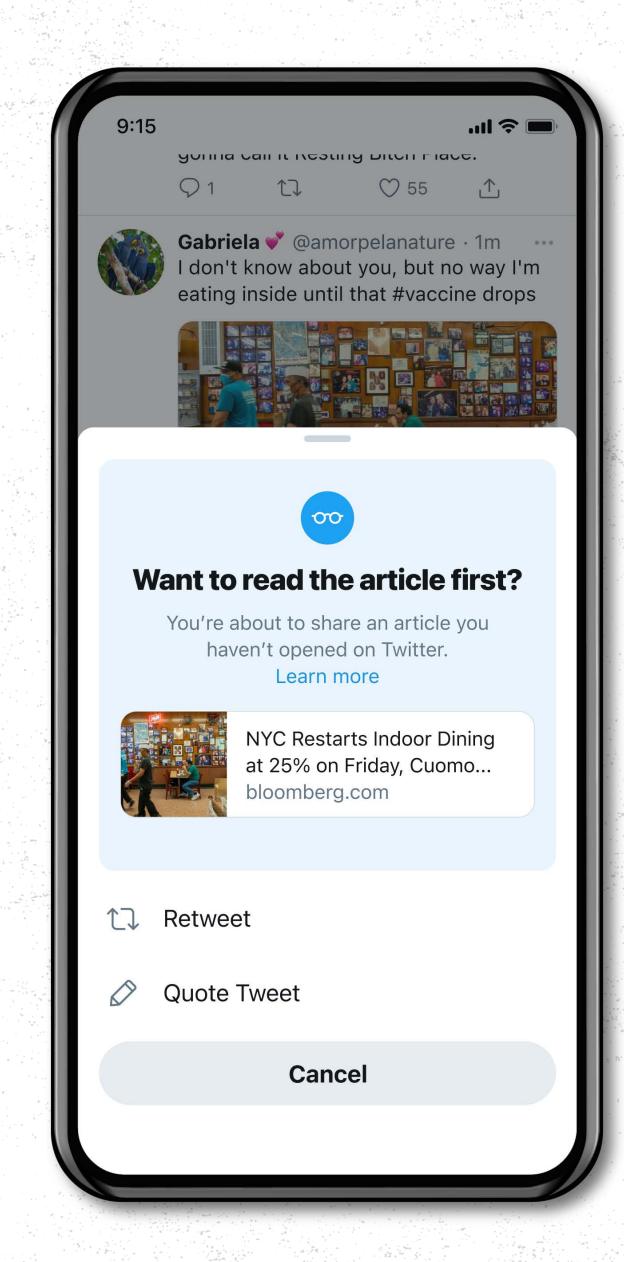
WHO VIEWED MISLEADING TWEETS SAW THEM AFTER WE **APPLIED A LABEL OR WARNING** 



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### PROACTIVE **PROMPTS**

Simple prompts that encourage people to read articles (past the headline alone) before amplifying them have demonstrated impact.



**PEOPLE READ ARTICLES PRIOR** TO RETWEETING

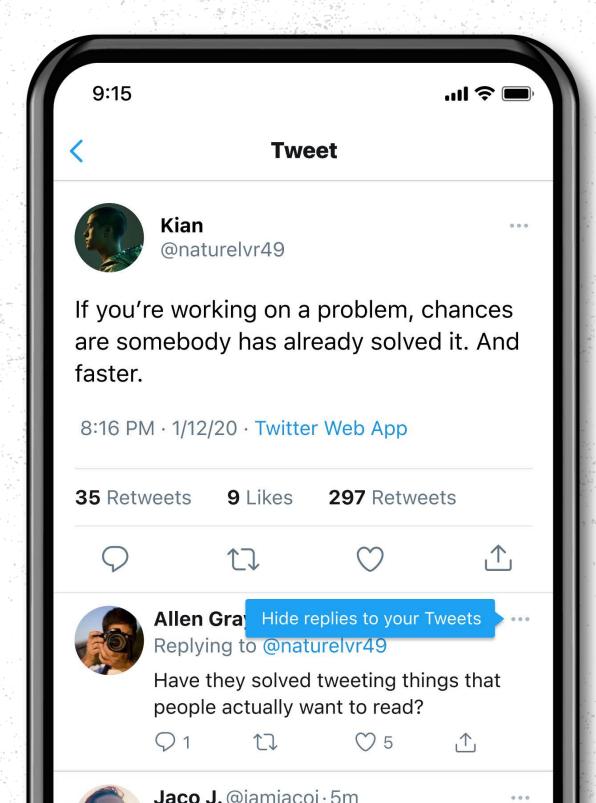
**PEOPLE CANCEL RETWEET AFTER READING ARTICLE** 

### CONVERSATION CONTROLS

We're empowering our customers and the community to scale safety. Conversation Controls enable people to decide who can reply to their Tweets and give them a way to hide unwanted replies to their own Tweets.

Measurement period: 6/2/20 to 6/20/20 (during 10% test prior to full feature launch)







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### ESTIMATED REDUCTION IN ABUSIVE REPLIES

(for accounts who have reported experiencing harassment in the past and who are now using Conversational Controls)



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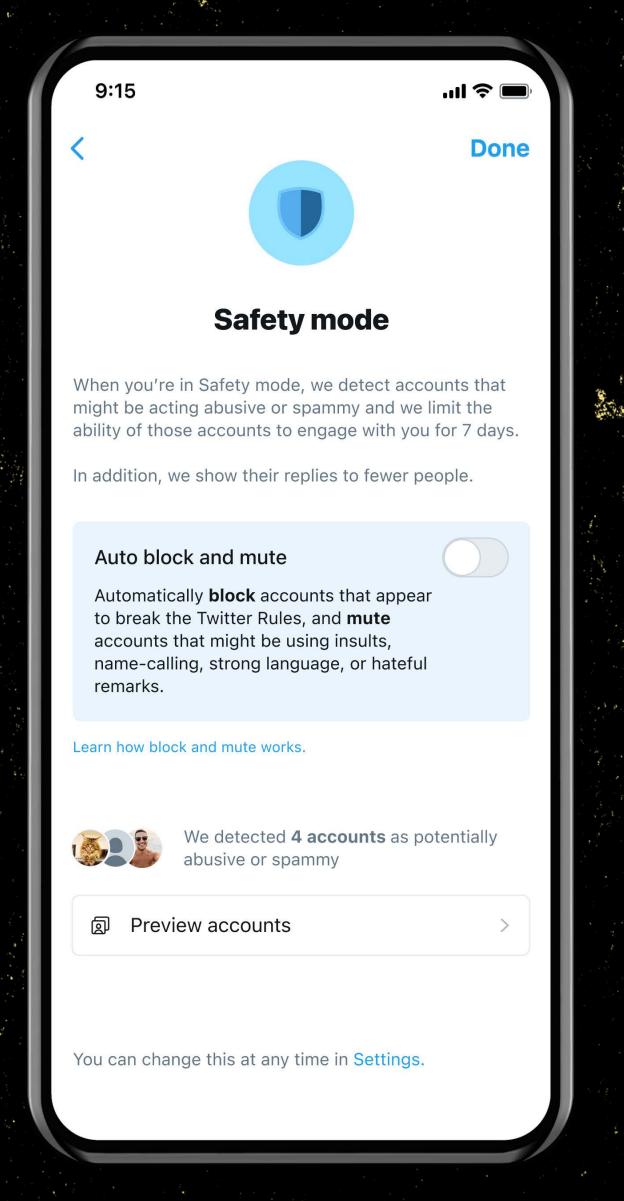
MORE TOOLS TO ENSURE HEALTHY INTERACTIONS AND CONVERSATIONS



### SMARTER SAFETY

We're exploring smarter tools to proactively help keep people stay safe from unwanted interactions.

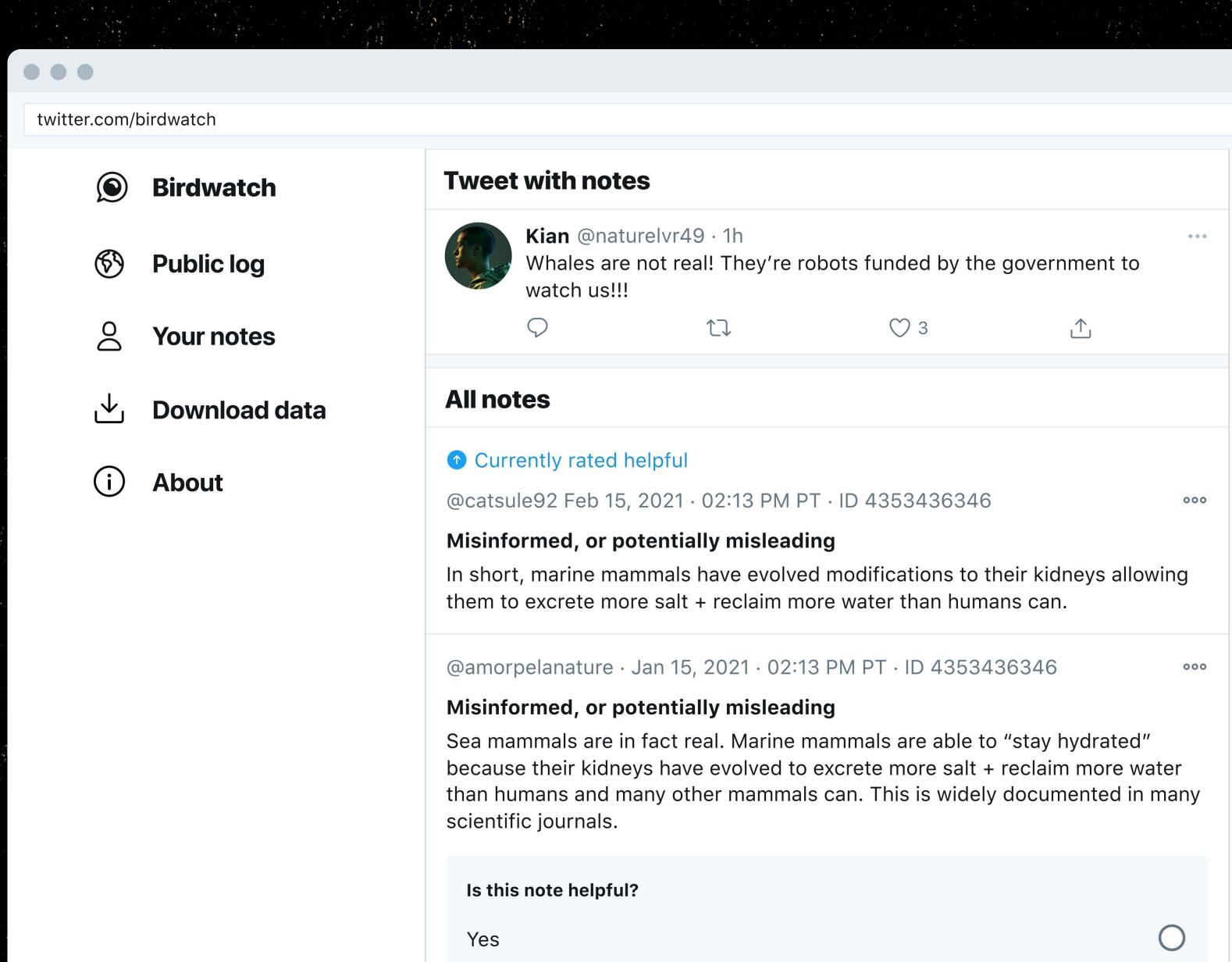






### BIRDWATCH

We're exploring community-driven assessment of misleading information with Birdwatch. This will take our enforcement to a new level, providing a scalable, Wikipedia-like model where we can decentralize moderation.

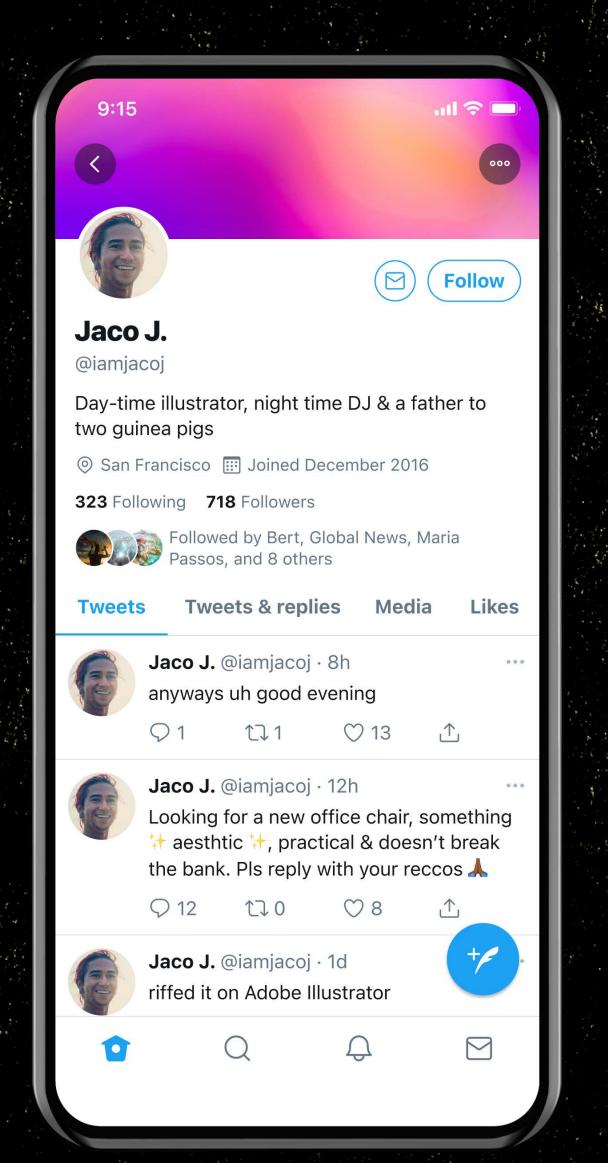


No



### IDENTITY

We're expanding our taxonomy of account types on Twitter: People, Bots (automated accounts) and Businesses. Each of these accounts will have different attributes and capabilities.







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# SHINTESTS

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### Connecting you to what matters most faster and easier

We know that one of the main reasons people come to Twitter is to stay informed about their interests. Despite being such a fundamental reason for why people use Twitter over the last decade, it's been historically quite difficult to do this on Twitter. Solving this is critical.

Making Twitter better at connecting you to your interests will be a fundamental unlock for our growth. We expect it will significantly increase retention among both existing accounts and people who are newer to the service—and it will meaningfully improve our advertising capabilities over time due to us having a better understanding of people's interests.

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Twitter Analyst Day 2021 25

WHAT WE'VE DONE

### TIMELINE SORTING

We made it easier for customers to toggle between seeing the latest Tweets in reverse chronological order or letting Twitter show them the most relevant Tweets.



Ali G@agillani3·1h Replying to @espn theres no debate, MJ the GOAT









Paul Herrera @pherrera · 1h In less than 24 hours @Twitter announced the acquisition of Revue, changes to their Academic API access and a fact-checking program. Great to see them moving fast and making big product and organizational decisions



### **Home shows you top Tweets first**



**(3)** View content preferences

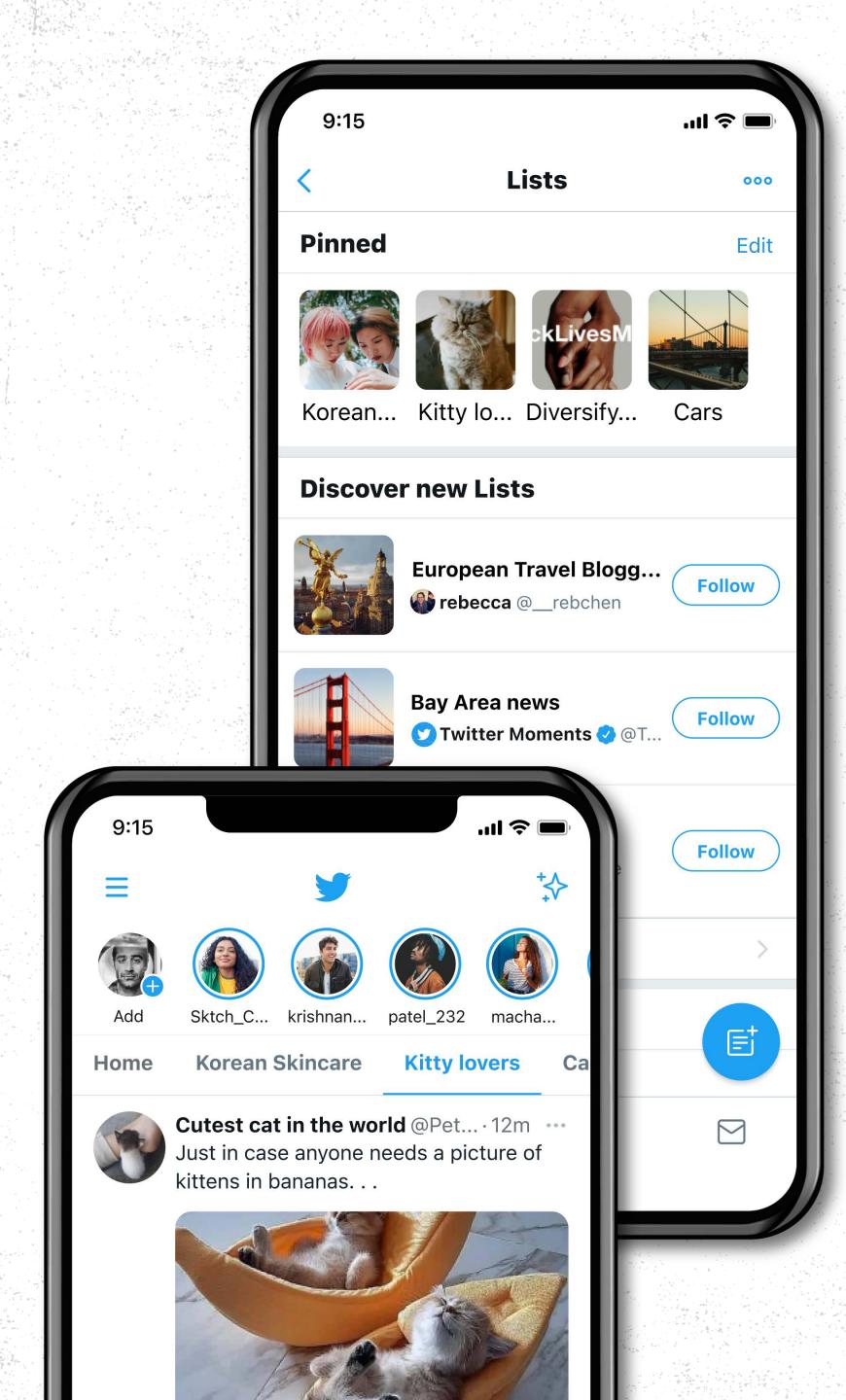
Cancel



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### **ENHANCED** LISTS

We bolstered the "Lists" feature, allowing people to more easily create a customized List, share them, and pin them to the top of their Home.

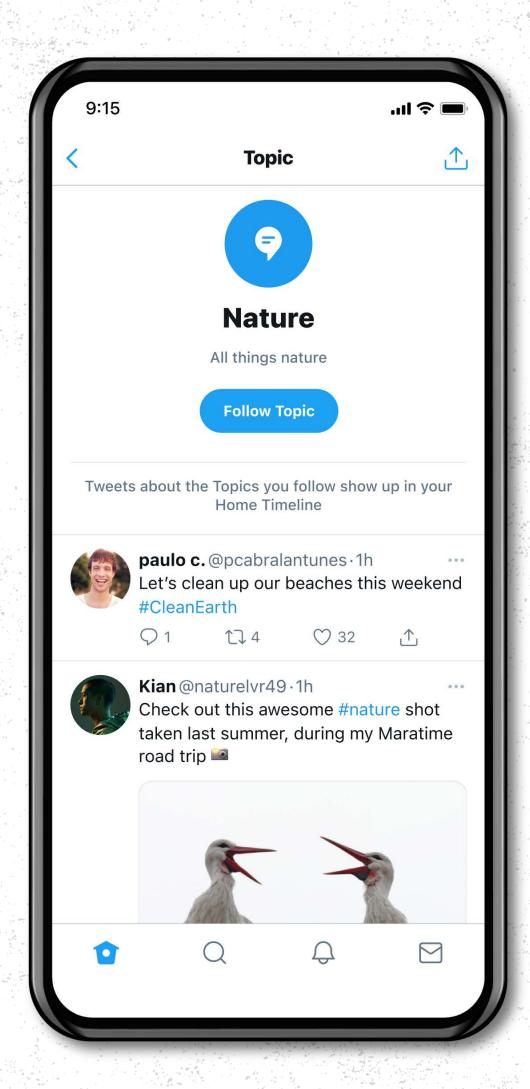


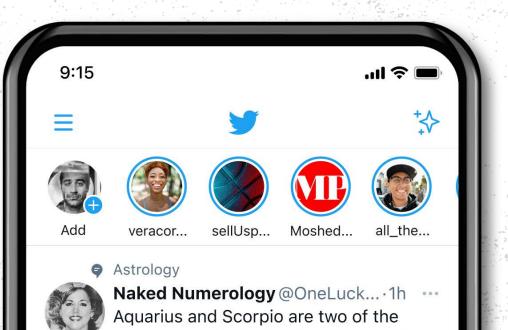


### **TO LISTS IN 2020**

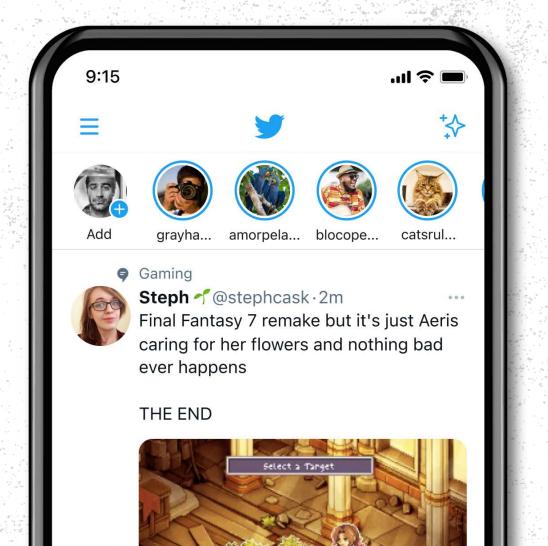
### GROWTH **OF TOPICS**

Topics is a critical and fundamental shift to the product. We are confident that Topics will be a meaningful & durable driver of mDAU growth.













### INVESTING IN TOPICS

**TOTAL TOPICS AVAILABLE IN Q4 2020**  **ENGAGEMENT RATE ON ACCOUNT-BASED TWEETS\***  **ENGAGEMENT RATE ON TOPIC-BASED TWEETS\*** 



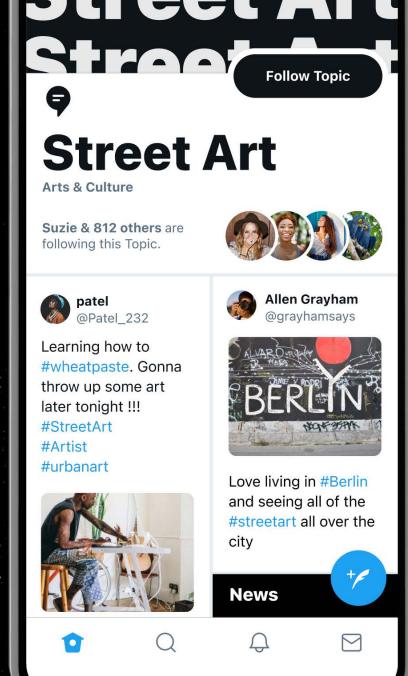
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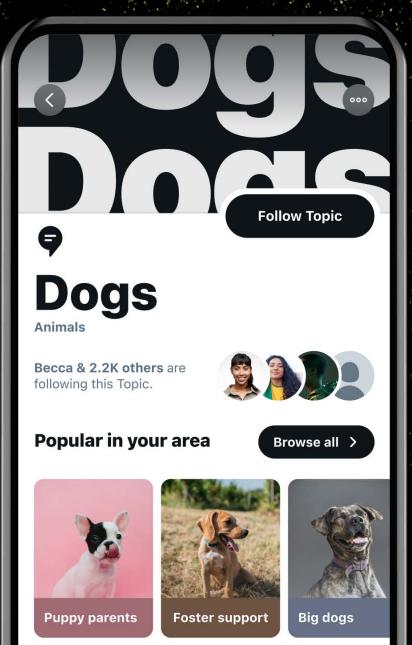
EASIER WAYS TO ENGAGE WITH THE CONTENT YOU CARE ABOUT Interest

**WHAT'S NEXT** 

### 6K+TO100K+TOPICS

We expect to grow to over 100K Topics over the next few years. The Topics we recommend to each customer will also become more relevant through the use of machine learning.







Jaco J. @IAmJa

Learning about







Ever since switching

to a plant based

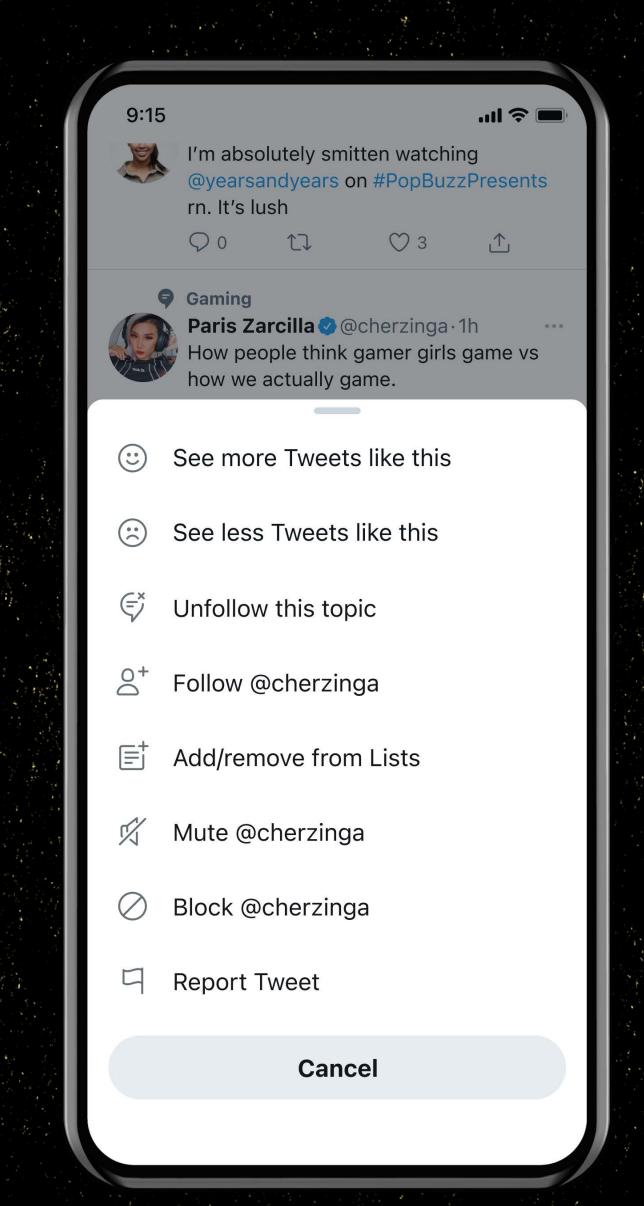
of wildlife is attracted to our #farm. The herd love the

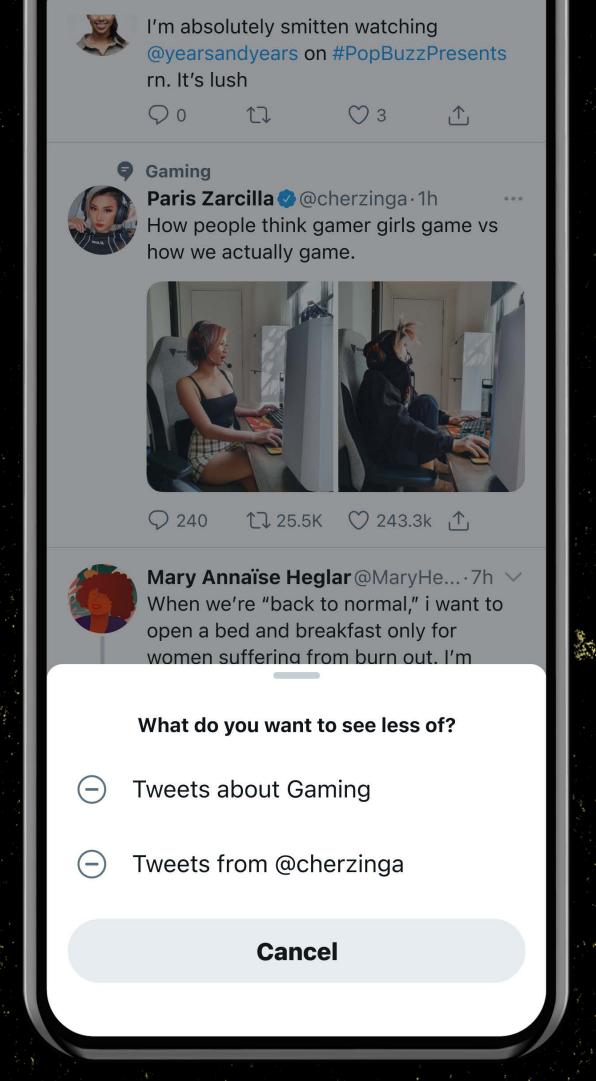
company!

#OrganicFarming

### MORE CONTROL OVER TOPICS

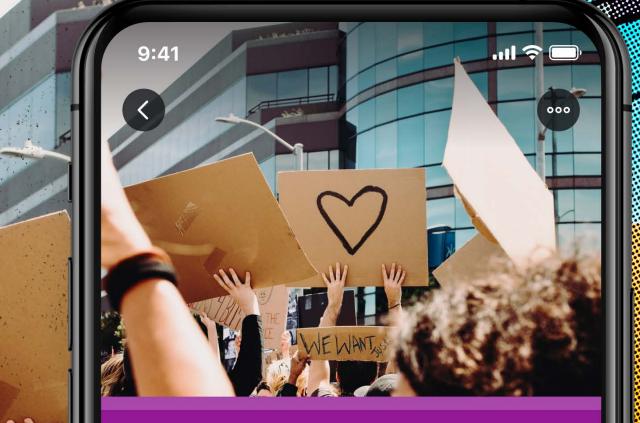
We're continuing to evolve Topics with more controls, like allowing people to fine-tune the volume of each Topic in their timeline.





### COMMUNITIES

We're working to create a product experience that makes it easier for people to form, discover, and participate in conversations that are more targeted to the relevant communities or geographies they're interested in.

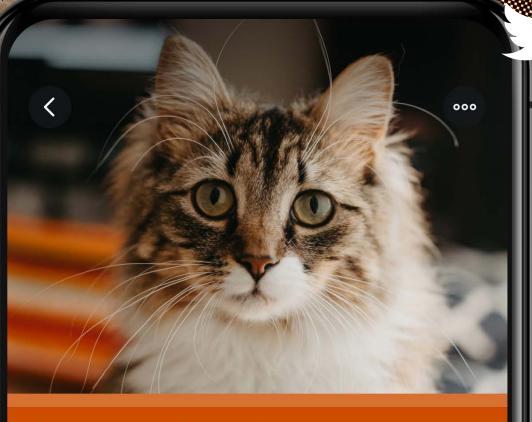


### **#SocialJustice**

We are stronger together. Organize, strategize, plan, and march. This is where we unite and work to make real change in the world.







### **Crazy for Cats**

Great cats or the greatest cats? Let's get together and share our love for the little furballs





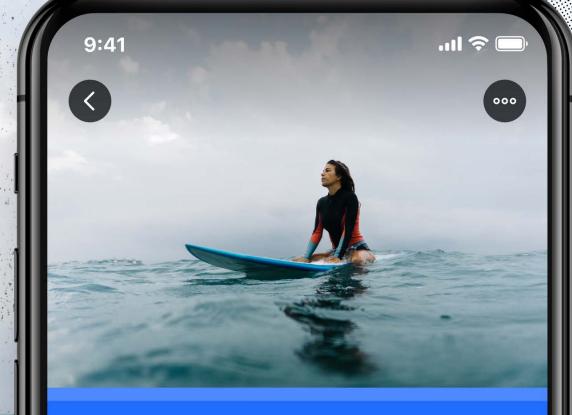
### **Plant Parents**

We all love our little green babies lol. We're here to trade tips and tricks and offer up support when things go a little less than perfectly.



978 Members, 3 people you know

Join



### **Surf Gurlz**

From dawn patrols, to late night surf sessions, and all the waves in between, we're here to help each other catch the next big one.



2.6K Members, 8 people you know

Join

# tconversions and salin

# 

NEDSATIONSELCON



## More ways to engage in the public conversation

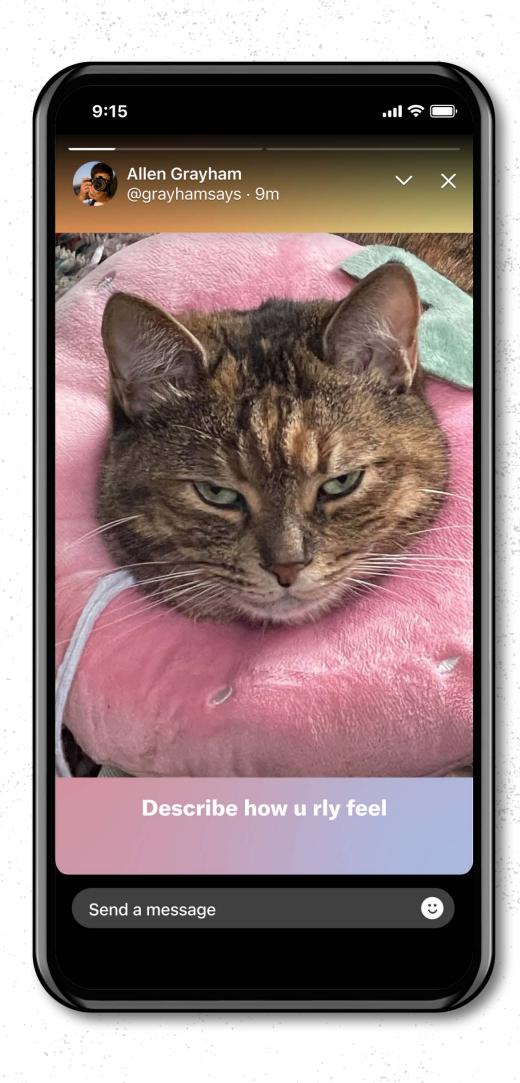
The goal of our Conversations strategy is focused on two specific things: **enabling new use cases for conversations** on the service and **rethinking the incentives** of the service.

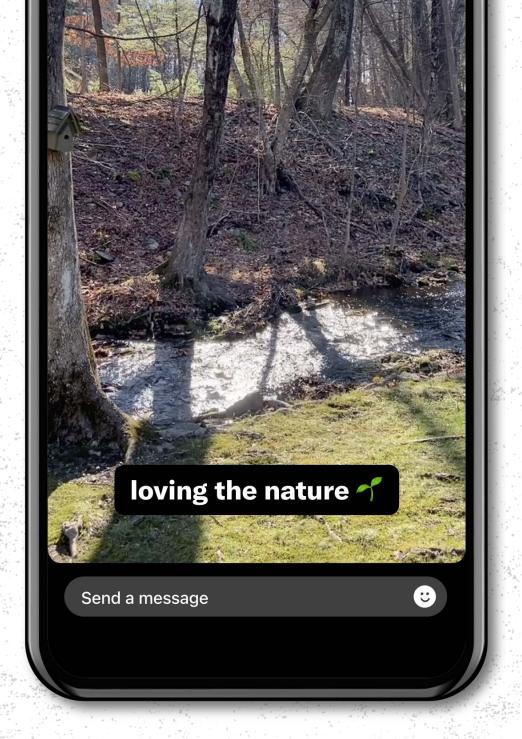


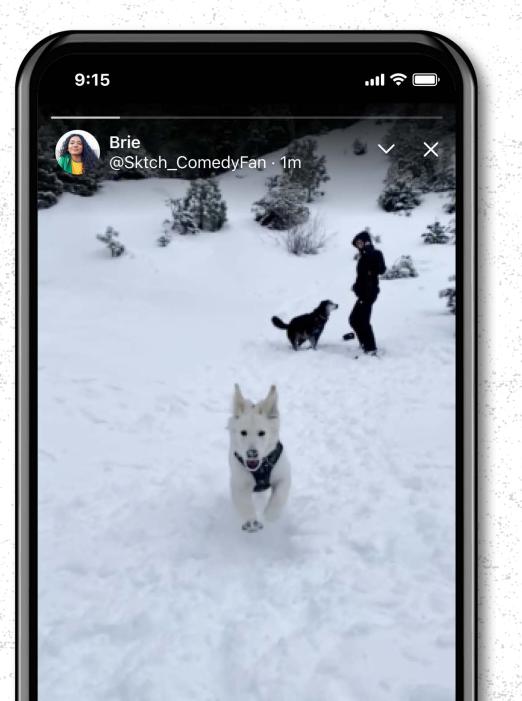
### WHATWEWENDONE

### **FLEETS**

We launched Fleets as a way for people to share their fleeting thoughts. They serve as a way for more people to feel comfortable talking in public.







OF FLEETS ARE PHOTOS OR VIDEOS



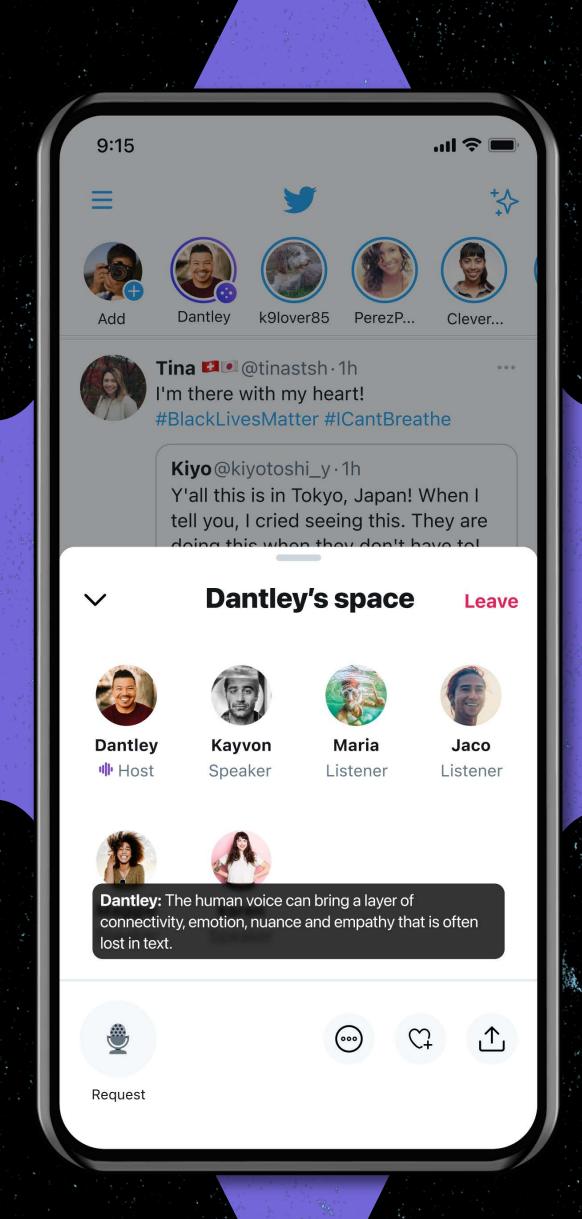
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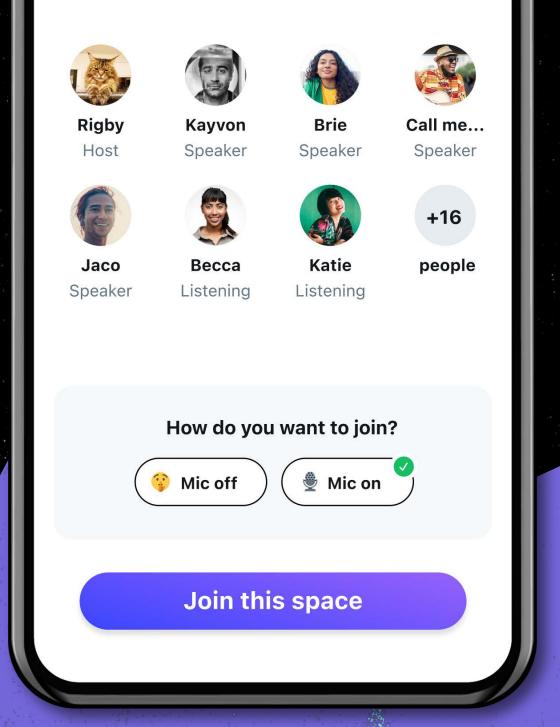
NEW CAPABILITIES AND INCENTIVES FOR CONTENT CREATION

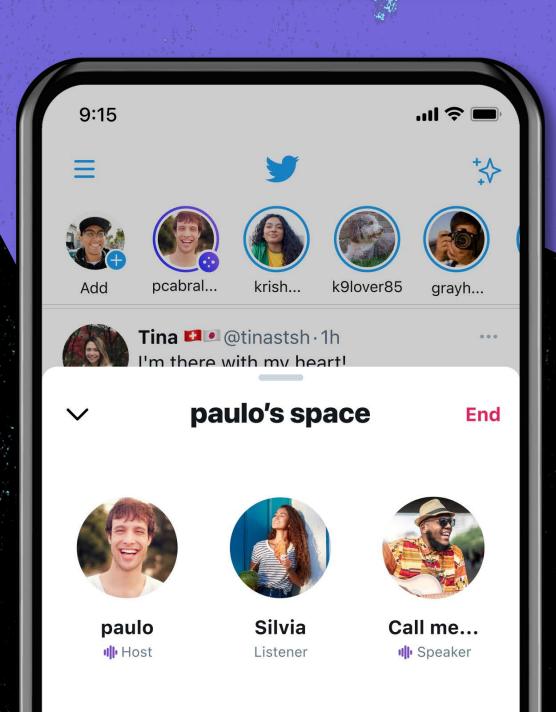
### SPACES

With Spaces, we provide people with a new way to connect directly in an intimate conversation space using their voice.

4.12.



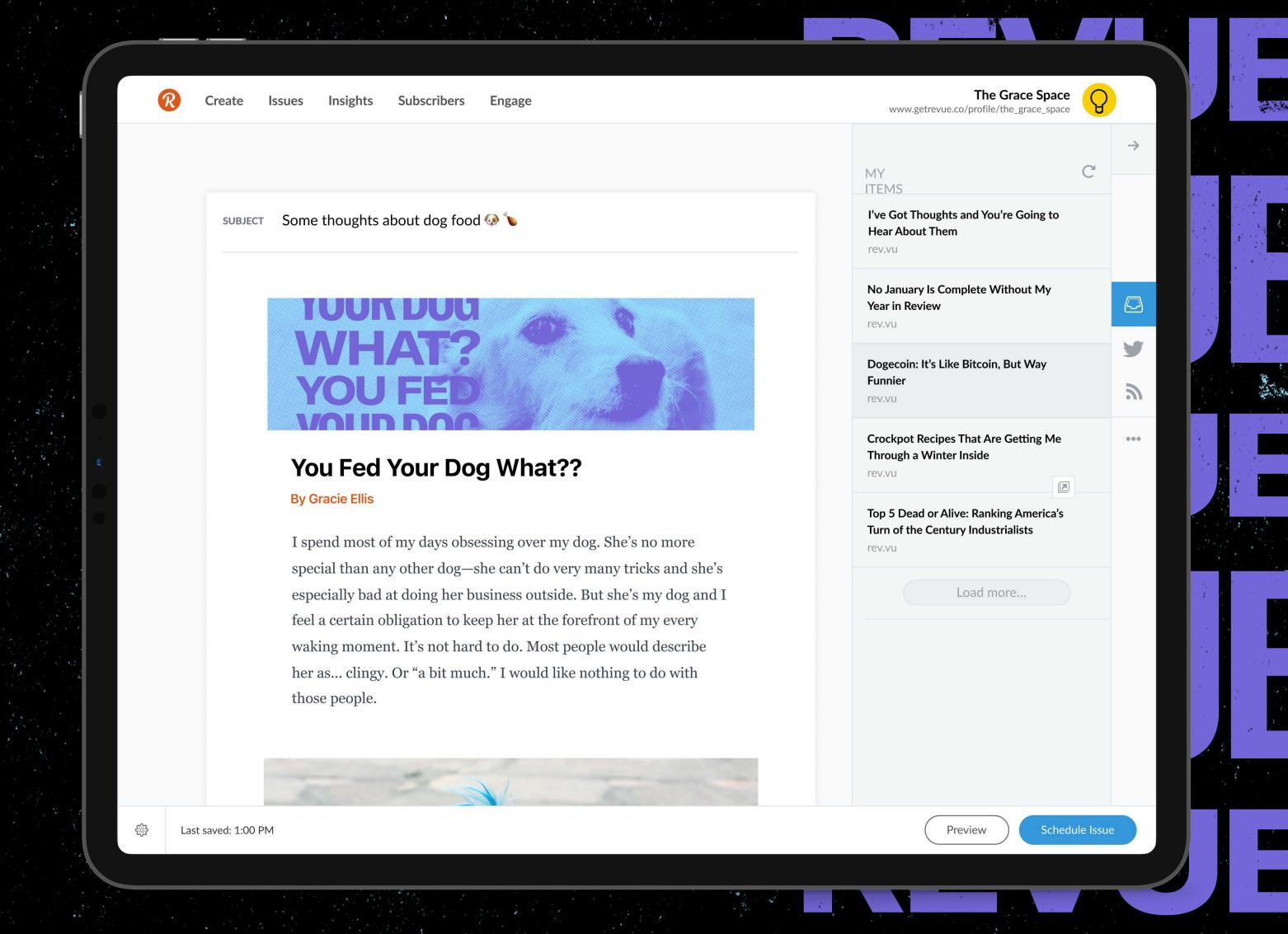






### REVUE

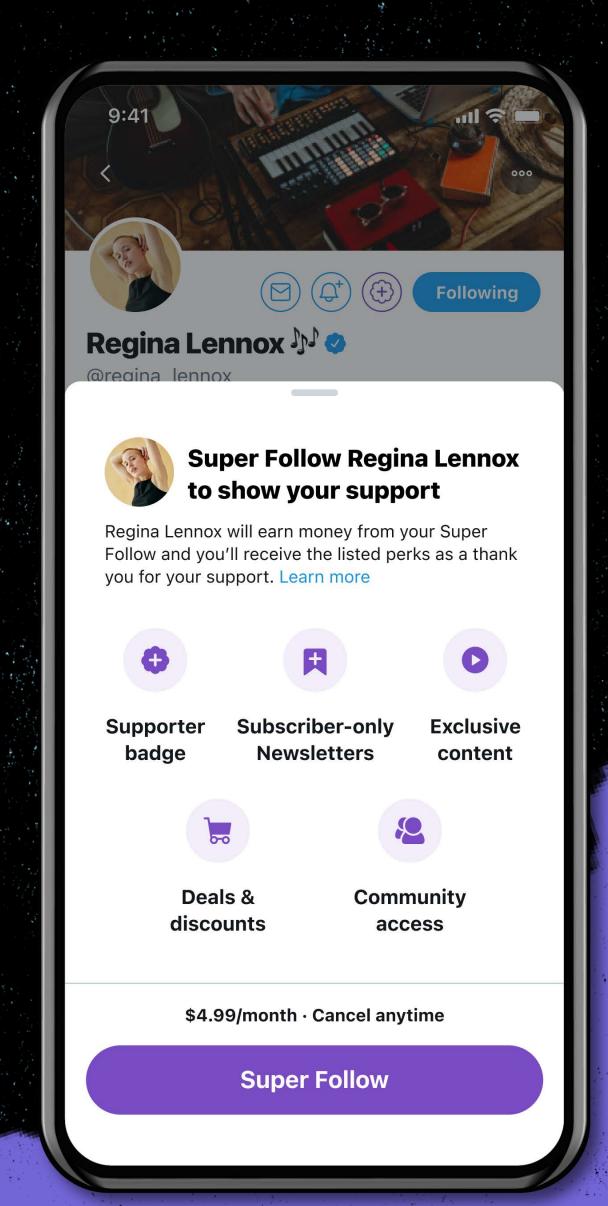
Revue enables writers to publish paid or free newsletters to their audience, enabling these creators to use longform writing to grow and monetize their followings.

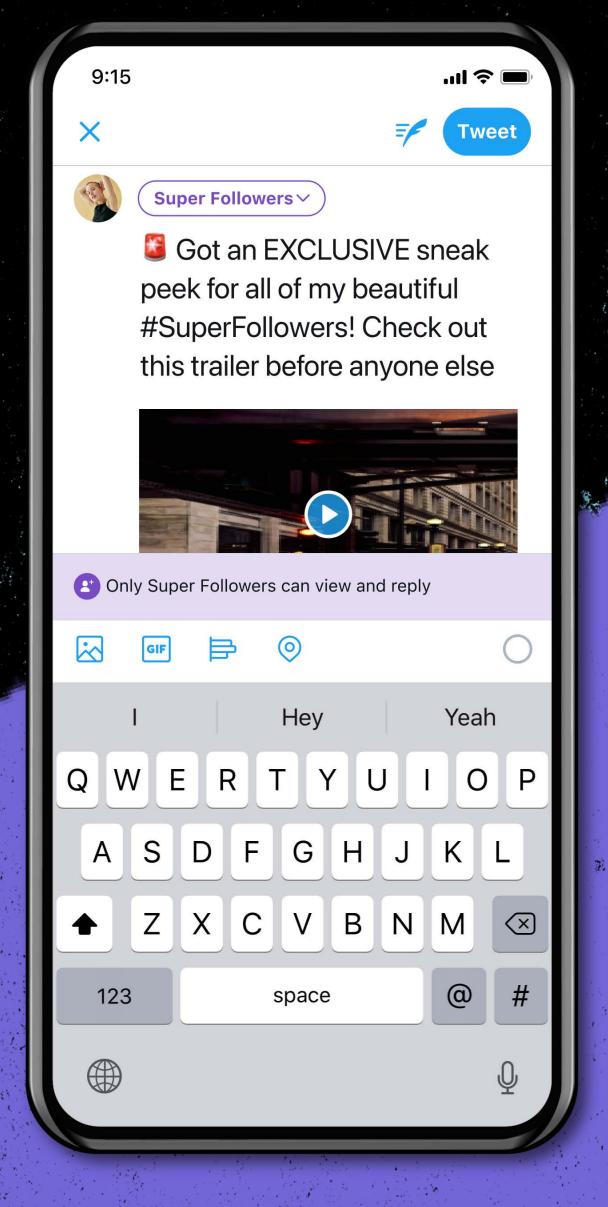




### SUPER **FOLLOWS**

We're rethinking incentives and exploring solutions to provide monetary incentive models for Creators and Publishers to be directly supported by their audience.





### Twitter Analyst Day 2021

## We won't be venturing on this journey alone

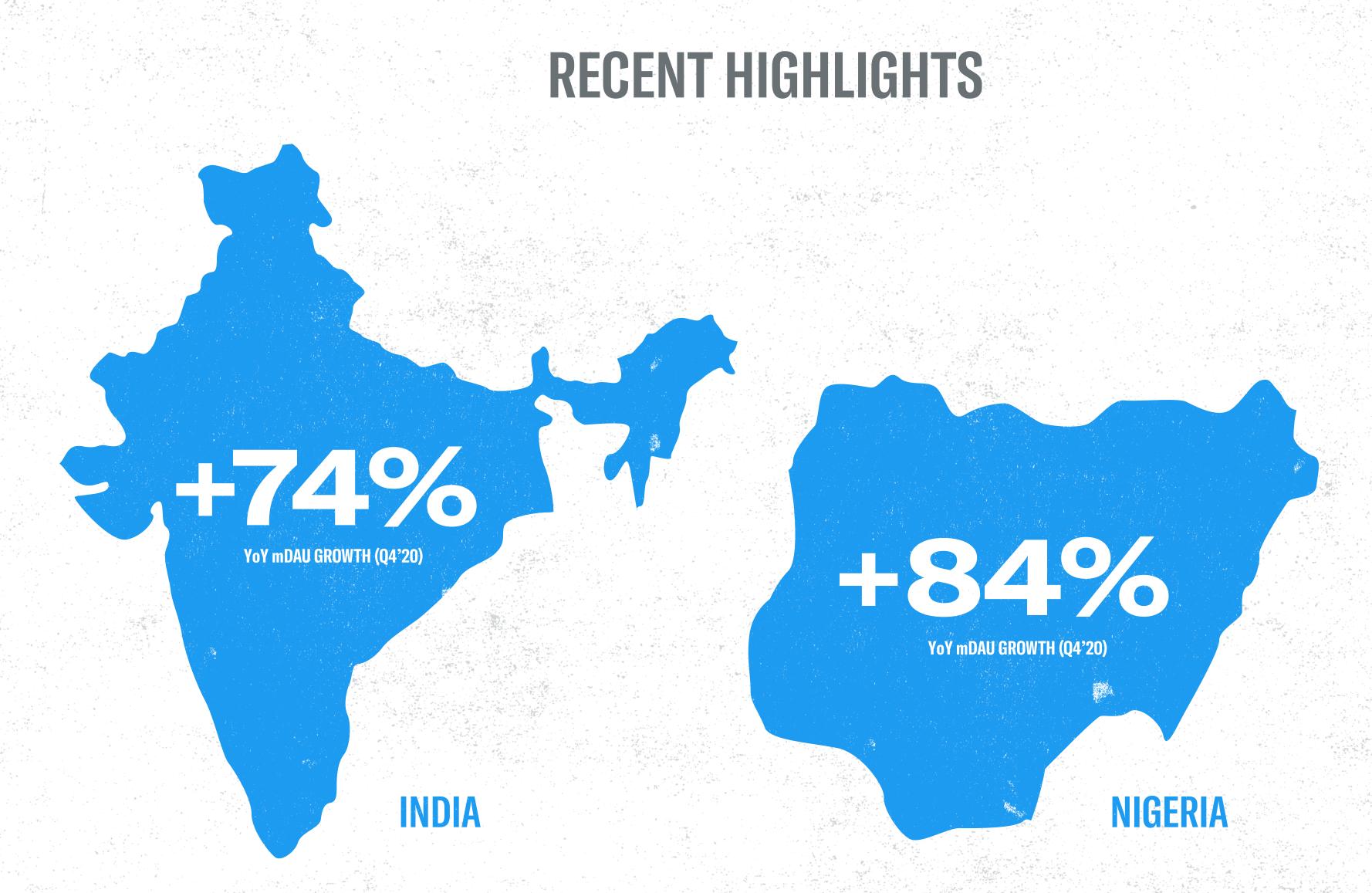
We'll also partner with third-party developers who will also contribute to the creativity and functionality on our platform. Some of the most impactful features on Twitter came from a very passionate developer community.

As we evolve our platform, you'll see developers introduce everything from new tools for moderation to expressive creative formats.



### NEW MARKETS

In order to achieve our ambitions, we need to grow Twitter in developing markets. Regions like India and Nigeria are great examples where we see very promising growth rates.





### **OUR GOAL**

OR MORE mDAU IN Q4 OF 2023

CAGR FROM BASE OF 152M mDAU IN Q4'19

The 2023 mDAU goals presented here are based on our current roadmap and are contingent upon many factors, including our own execution and various market conditions. These goals illustrate our current thinking on these objectives and are subject to various risks and uncertainties. Over time, we may also modify our goals or pursue alternative objectives and strategies.



### HOW WE'LL GET THERE

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Improve our product experience

Appeal to new audiences

INTERESTS CONVERSATIONS

Increase top of funnel

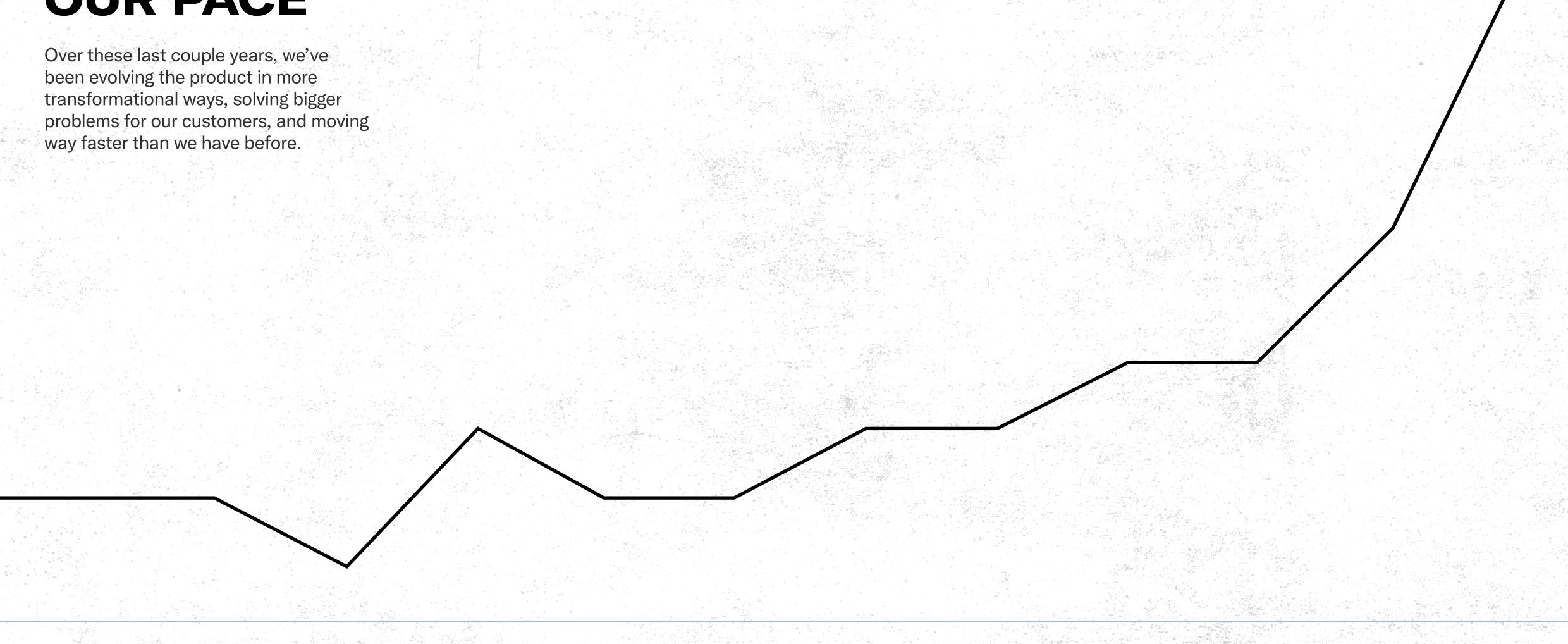
**Improve** retention

PRODUCT REFINEMENT

Keep consumers safe to participate in the public conversation

HEALTH

### INCREASING **OUR PACE**



Q1 2018 **Q2 2020** Q3 2018 Q4 2019 **Q4 2018** Q2 2019 **Q12020 Q2 2018** Q1 2019 Q3 2019 Q3 2020 Q4 2020



at the sales